



Panasonic
ideas for life

SIEMENS

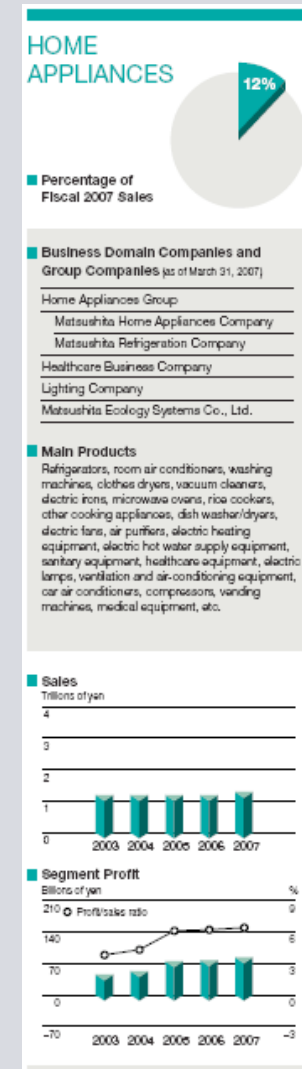
Increasing Efficiency of the Refrigerator Assembly Area

Matsushita Refrigerator Company

Kusatsu City, Japan

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- Founded in 1939 as Nakagawa Machines, Co. Ltd.
- Became Matsushita Refrigeration Company in 1972, which is a Division of Matsushita Home Appliance Company a subsidiary of Matsushita Electric Industrial Co. Ltd.
- Branded as Panasonic
- Products manufactured include Refrigerators and Freezers
- Headquarters is located in Kusatsu City, Japan
- Employees: 2,170 (2007)



Products Assembled

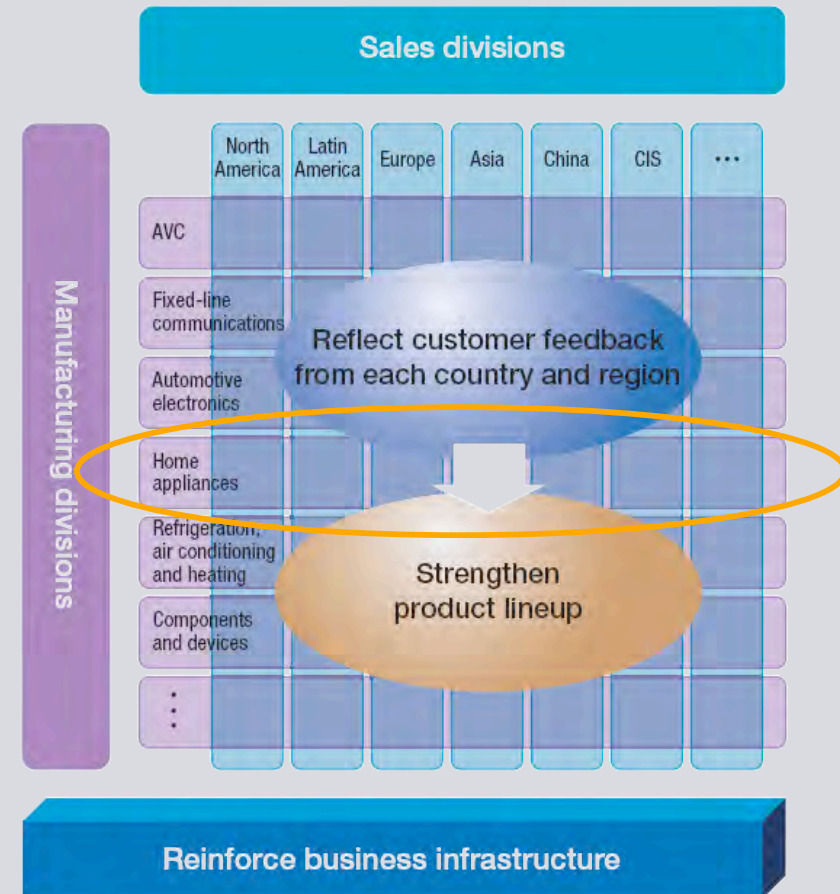


- 1 Door Refrigerator: 50L, 150L, 160L
- 2 Door Refrigerator: 180L, 200L
- Freezer: 140L, 160L

Simulation of Assembly Area Goals

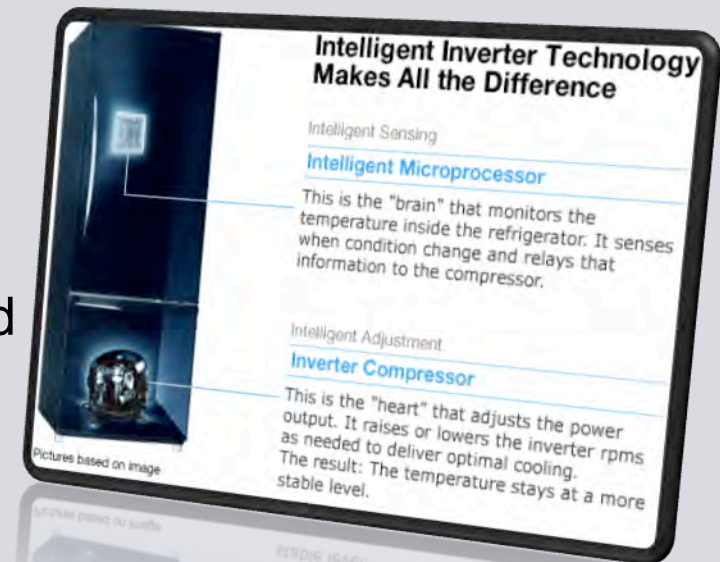
- Reduce Production Cost
- Reduce Production Planning Time
- Increase Planning Safety

Manufacturing That Draws on Customer Feedback



Simulation Project Details

- Model Small and Medium sized Refrigerator Assembly Lines
- Manual Worker and Shift Models are taken into Account
- Number of Workers are Flexible and Varied
- Workers and Workloads can be varied within different Assembly Areas
- Integrate Complex Algorithms – for Smooth Line Balancing – with existing Know-How and Project Experience



Assembly Area Challenges



- 8 Product Types, Hundreds of Variants
- 200 Assembly Processes Per-Unit
- Product Mixed across several Assembly Lines
- Single Unit Production with no Lot Sizing
- Belt Conveyor System
- 75 Workers on average are working in the Assembly Area
- Complex constraint based Line Balancing

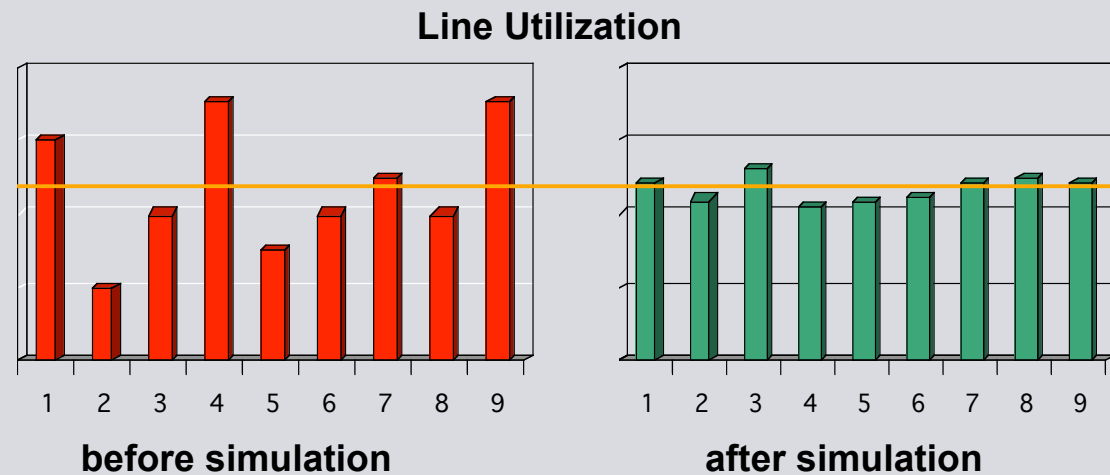
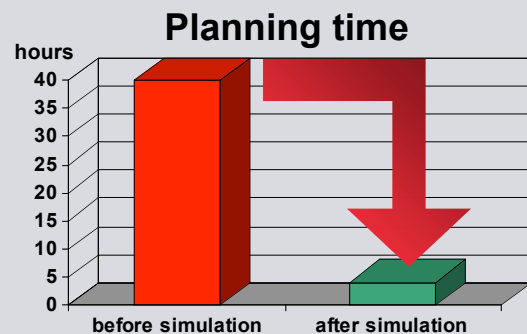
Simulation Model Process

- Create Production Sequences
- Simulate Production Sequence
- Simulation detects Bottlenecks and Balances the Utilization of each Assembly Area by adjusting Workloads



Simulation Results

- Planning Time was **Reduced from 40 hours to 4 hours**
- Average Number of Daily Workers was **Reduced from 75 to 71** (more than 5%)
- Better Line Utilization and Balancing
- Same Output with Less Resources



“Plant Simulation helps us to make better decisions in a shorter time. The weekly production program simulation helps us to decrease our planning time by a factor of 10, while utilizing the assembly lines more efficiently.” – Leader of Simulation Group